

GWX cW_`]b`GWX k Yf]b.`Dc`n]ghYb`VY] 9]bgUhn`Vfi hU`Ub[Y[f]ZZYb`°

⊖`GWX k Yf]b`k i fXYb`nk Y]`Dc`n]ghYb`VY]`Y]bYa`9]bgUhnY`]b
XYf`A ØbngfhU» Y`Ub[Y[f]ZZYb"9]b`6YUa hYf`Z]Y`VYk i ggh`cgž
9fa`]hhi b[Yb`Ui ZYb"



A ØbngfhU» Yž`%- \$)` `GWX k Yf]bž`8Yi hgWX`UbX`!`⊖`XYf`BUW h
j cb`: fY]hU[`Ui ZGUa ghU[`_Ua`Yg]b`GWX k Yf]bž`[YbUi Yf`[YgU[h]b
XYf`A ØbngfhU» Yž`ni`Y]bYa`VYgc f[b]gYffY[YbXYb`J cfZU`ž`VY]`XYa
Y]b`&, !`Å\ f][Yf`Dc`n]gh`gWX k Yf]j Yf`Ymh`k i fXY" ; Y[Yb`&`i` \ f
k i fXY`X]Y`Dc`nY]`k Y[Yb`Y]bYf`DfØ[Y`Y]`U`Ufa`]Yfhž`VY]`XYf
a`Y\ fYfY`DYfgcbYb`VYhY]`][h`k UfYb"5`g`X]Y`9]bgUhn`f`Å`ZhYž
VYghY`YbX`Ui`g`XYa``f`b[Yb`Dc`n]ghYb`i`bX`gY]bYf`&+!`Å\ f][Yb
?`c`Y[]bž`Y]bhFUZYbž`j Yfgi`WX`hYb`g]Yž`nk Y]`A`AbbYf`Ui`g`Y]bYf
; fi`ddY`j`cb`%)`V]g`&\$`DYfgcbYb`ni`hfYbbYb"8`UVY]`f]WX`hYhY`g]WX
X]Y`5[[fYgg]cb`gc`Zcfh`[Y[Yb`X]Y`6YUa`hYbž`X]Y`g]WX`]b`U`i`hYf
; YZU\ f`VY`ZUbXYbž`k]Y`6]`X`VYf]WX`hYh"

8Yf`&, !`Å\ f][Y`Dc`n]gh`VfUWX`hY`Y]bYb`XYf`5[[fYggcfYb`ni`6cXYbž

k i fXY`YXcW`j b`Y]bYa`i bUW`hgUa`Yb`A ca`Ybhj`cb`Y]bYa
k Y]hYfYb`A Ubb`[Y[Yb`XYb`? cdZ[YhfYhYb`i bX`j Yf`cf`_i fnnY]h][
XUg`6Yk i gghY]b`"K A`fYbX`X]Y`6YUa`h]b`j Yfgi`W`hYž`]\b`ni
i bhYfghØhnYb`i bX`k Y]hYfY`5b[f]ZY`UVni k Y`fYbž`Zc`XYf`; fc» hY]
XYf`; fi ddY`bUW`XYa` , VYf[f]Z`8YbbcW`_cbbhYb`nk Y]
&!`A`f][Y`A i ha`U»`]W`Y`_i fn`XUfUi ZZYgh[Ybca`a Yb`k YfXYbž`U`g
ni g`h`n`]W`Y`Dc`nY]_f`Z`h`Y`Y]b[f]ZYb`"8]Y`5i`gY]bUbXYfgYhni b[
ZØ`fhY`b]W`h`bi`f`ni`J`Yf`Yhni`b[Yb`XYg`Dc`n]ghYbž`gcbXYfb`Ui`W`ni
k Y]hYfYb`J`Yf`Yhni`b[Yb`j`cb`nk`Y]`UbXYfYb`6YUa`hYb`VY]`XYf
≠Ybh]Z]n]Yfi`b[`i`bX` : YghbU`a`Y`XYf`HUh]`YfX`A`W`h][Ybž`k`Y`
DfYggYdcfhU`VYf]W`hYh`

? cbgYe i YbnYb`i bX`Ui ZYbXY`9fa]hh`i b[Yb

5_hi`Y``g]bX`gck`c`X`XYf`j`Yf`YhnhY`Dc`n]gh`U`g`Ui`W`gY]bY`?c``Y[]b
X]Ybghi`bZ`A`]["8]Y`Dc`nY]`U`h]bnk`]gW`Yb`J`YfZU`fYb`k`Y[Yb
[YZ`A`f`]W`Yf`?`ØfdYfj`Yf`Yhni`b[ž`K`]XYfghUbX`[Y[Yb
J`c``ghfYW`_i`b[gVYUa`hY`i`bX`h`h`]W`Yf`5b[f]ZY`Y]b[Y`Y]hYh`8Yf
[YbUi`Y`5i`g`ØgYf`XYf`5i`gY]bUbXYfgYhni`b[`gck`]Y`X]Y`≠Ybh]h`h
k Y]hYfYf`6YhY]`][hYf`V`Y]VYb`Y`XcW`i`b`_`Uf`"8]Y`Dc`nY]`]bgdY`_h]cb
GW`k`Yf]b`U`h`NYi`[Yb`Ui`Z[Yfi`ZYbž`g]W`ni`a`Y`XYb`i`bX`<]bk`Y]gY
ni`[YVYb`"

8 Ug`9fY][b]g`k`]fZ`h`Y]b`@]W`h`Ui`ZY]bY`[fØ»`YfY`8YVUhhY`fi`bX`i`a
XUg`H`Y`a`U`Dc`nY][Yk`U`h]b`8Yi`hgW`UbX`"@Ui`h`Y]bYf`Ghi`X]Y`XYf
;`cYh`Y`!`i`b]j`Yfg]h`h`h` : fUb`_`Z`fh`Ua`A`U]bž`X]Y`g]W`a`]h`Dc`nY][Yk`U`h
Ui`gY]bUbXYfgYhnhž`]gh`X]Y`ØVYfa`A»][Y`5bk`YbXi`b[`j`cb` ;`Yk`U`h
Xi`fW`Dc`nY]VYUa`hY`Y]b`H`Y`a`Už`XUg`bUW`XYa` :`U`` ;`Ycf[Y` :`cmX
j`Yfgh`A`f`_h]b`XYb` :`c`_i`g`[YfØW`_h]gh`8Yf`?`f]a`]bc`c[Y`HcV]Ug
G]b[Y`bghY]b`YVh`Yfj`cfž`XUgg`Dc`nY]VYUa`hY`]b`VYgh]a`a`hYb
G]hi`Uh]cbYb`VYZ`[`h]g]bXž` ;`Yk`U`h]Ubni`k`YbXYbž`Y`XcW`]a`a`Yf
j`Yf`A`h`b]ga`A»]["8YbbcW`nY][h`X]Y`Ghi`X]Y`Ui`W`ž`XUgg`ØVYf`&\$`i
XYf`Dc`nY][Yk`U`h]j`cfZ`A`Y`Ui`»`Yf`U`V`j`cb` ;`fc»`j`YfUbghU`hi`b[Yb
k`]Y`8Ya`cbghfUh]cbYb`i`bX` :`i`»`VU`gd]Y`Yb`j`cf`_ca`a`Ybž`c`Zi]b]h]Yfh
Xi`fW`a`Ub[Y`U`Z`hY`?`ca`a`i`b]_Uh]cb`c`XYf`GhfYggg]hi`Uh]cbYbž`k`]Y`
8Yi`hgW`UbXZi`b`_`VYf]W`hYh`

8]Y`J`cfZ`A`Y`]b`GW`k`Yf]b`g]bX`Y]b`k`Y]hYfYg`6Y]gd]Y`XUZØfž`k`]Y

f]g_Ubh`XYf`8]Ybgh`ZØf`Dc`]nY]VYUa hY`gY]b`_Ubbž`i bX
j YfXYi h]WYb`X]Y`Bchk YbX][_Y]hj cb`FYZcfa Yb`]bbYf\U`V`XYf
Dc`]nY]ž`i a`X]Y`9]bgUhn_fÄZhY`VYggYf`Ui Z`gc`WY`G]hi Uh]cbYb
j cfni VYfY]hYb``8]Yg`i a ZUgghi bhYf`UbXYfYa`Y]bY`J YfVYggYfi b[
XYf`5i gV]`Xi b[`i bX`GYbg]V`]g]Yfi b[`XYf`6YUa hYb`ZØf`a Ò[`]WY
?cbZ]_hg]hi Uh]cbYbž`i a`[Yk U`hgUa Y` , VYf[f]ZY`ni `j Yfa Y]XYb
i bX`X]Y`G]WYf\Y]h`U``Yf`6YhY]][hYb`ni`[Yk Ä`f`Y]ghYb"

8YhU]`g	
Cfh	A ØbngfU» Yž`%- \$)` `GWk Yf]bž`8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "V]`X"XY • k k k "dfYggYdcfhU`"XY • k k k "XYi hgW`UbXZi b_"XY

6Ygi WYb`G]Y`i bg`Ui Z.`bU[!a j "XY